XANO

Interim report
1 January – 31 March 2026

Cautious market conditions – stable financial position

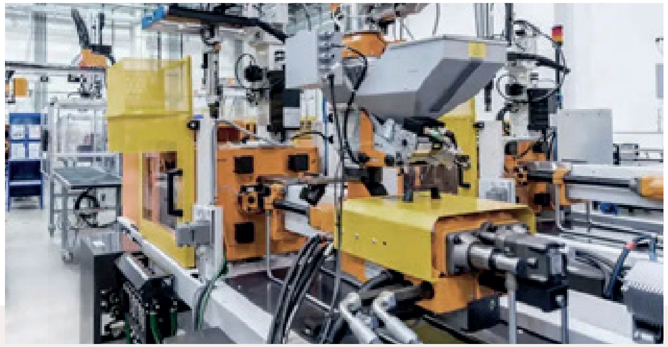
The first quarter was marked by a cautious market environment and lower activity levels in the Group's project-related operations compared with the same period last year. Efficiency and adaptation measures implemented during the period strengthened resilience and helped mitigate the impact of lower volumes. We saw further growth linked to defence-related business and higher demand for our service and aftermarket offerings. The Group maintains a stable financial position, enabling it to navigate current market challenges while pursuing long-term initiatives.

The first quarter

- Net revenue totalled SEK 835 million (893)
- Operating profit amounted to SEK 64 million (83)
- Profit before tax amounted to SEK 50 million (63)
- Net profit amounted to SEK 39 million (48)
- Earnings per share were SEK 0.66 (0.81)
- Cash flow from operating activities amounted to SEK -15 million (18)

Important events during the period

- The Dutch service company Veldkamp was acquired
- Updated financial targets

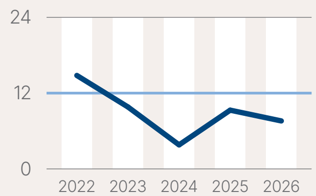


Group summary	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Net revenue, SEK million	835	893	3,344	3,402
Organic growth, %	-8.6	+1.3	-1.7	+0.9
Growth through acquisitions, %	+2.1	+7.0	+0.5	+1.7
Operating profit, SEK million	64	83	300	319
Operating/EBIT margin, %	7.6	9.3	9.0	9.4
Adjusted operating profit, SEK million	65	83	268	286
Adjusted operating/EBIT margin, %	7.8	9.3	8.0	8.4
Profit before tax, SEK million	50	63	234	247
Profit margin, %	6.0	7.0	7.0	7.3
Adjusted profit before tax, SEK million	51	63	202	214
Adjusted profit margin, %	6.2	7.0	6.1	6.3
Net profit, SEK million	39	48	169	178
Earnings per share, SEK	0.66	0.81	2.86	3.01
Cash flow from operating activities, SEK million	-15	18	411	444
Equity/assets ratio, %	50	46	50	50

Operating/EBIT margin %

TARGET
12 per cent over time

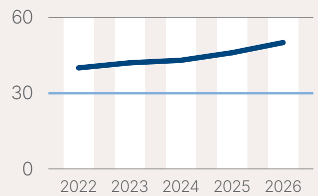
OUTCOME Q1 2026
7.6%



Equity/assets ratio %

TARGET
Exceed 30 per cent

OUTCOME Q1 2026
50%



CEO's comments

The first quarter of the year was marked by continued challenging market conditions, reflected in generally subdued demand. The lower level of activity, particularly in relation to major automation projects, resulted in a weaker profit performance and a lower operating margin than in the corresponding period last year. In particular, operations in the Industrial Solutions business unit were constrained by prevailing market conditions, while Industrial Products delivered a very strong quarter, achieving both growth and significantly improved profitability. Overall, the companies within Precision Technology reported volumes in line with the previous year, but the onset of new business had a somewhat dampening effect on earnings during the quarter.

Group revenue declined by 6.5 per cent compared with the first quarter of the preceding year. Operating profit decreased by 23 per cent to SEK 64 million (83), corresponding to an operating margin of 7.6 per cent (9.3). The profit margin amounted to 6.0 per cent (7.0). Cash flow from operating activities amounted to SEK -15 million (18). The weaker cash flow was primarily attributable to lower profit for the period and increased capital employed in working capital, mainly related to project-based operations.

Ongoing initiatives

We are continuing to build on last year's initiatives, prioritising cost control and resource optimisation in order to strengthen margins and ensure stability in a changing market environment. The further development of our comprehensive range of offerings, with a focus on aftersales services, is a key part of this.

At the same time, we aim to take a proactive approach to expanding into new markets and business niches, leveraging the strength of our financial position to create long-term value. One example of this is the acquisition and integration of the Dutch service company Veldkamp. Veldkamp expands the Group's offering in technical services, maintenance and circular business models, primarily strengthening operations within the Industrial Solutions business unit.

The closure of Blowtech's Norwegian unit is in its final stages. The process has been efficiently managed, and supply agreements with automotive customers have been concluded satisfactorily.

Market conditions

There were no significant changes in market conditions during the period. The cautious stance observed in the second half of last year has continued, leading to subdued demand across several sectors. Our customers' drawn-out decision-making processes regarding major investments, combined with existing deals being deferred, continue to pose a significant challenge to us. However, at individual unit level, many of our companies report order books that are in line with or higher than those of the previous year. The can manufacturing industry has largely recovered, and the proportion of defence-related business is growing steadily. Service and after-sales operations continue to show a positive trend, progressively contributing to a more stable revenue base.

Looking to the future

Heightened geopolitical uncertainty significantly limits the Group's ability to provide a reliable outlook on future performance. In the short term, however, we see increased cost risks in areas including energy, materials and transport. We are actively implementing price adjustments and optimising resources to mitigate the impact.

At present, there are no clear indications of a meaningful stabilisation in market conditions for the Group's project-based activities within the Industrial Solutions business unit. For the Group's other areas, we see better prospects for gradual improvement as ongoing projects are being realised and the efficiency measures already implemented begin to have a greater impact.

The Group's financial position remains stable, enabling both further adjustments and proactive initiatives in priority areas.

Lennart Persson
President and CEO

Key figures Q1	2026	2025
Net revenue, SEK million	835	893
Operating/EBIT margin, %	7.6	9.3
Profit margin, %	6.0	7.0
Net profit, SEK million	39	48
Earnings per share, SEK	0.66	0.81

XANO

Business unit Industrial Products

Summary of the period

The Industrial Products business unit reported solid organic growth and a materially improved profitability compared with the corresponding period of the previous year. The operating margin strengthened from 9.0 to 15.1 per cent. The majority of the business unit's companies delivered strong results despite a more cautious market environment and mixed volume development.

Prior to the discontinuation of manufacturing at Blowtech Norway, deliveries to the automotive industry were significantly higher than initially estimated. The agreements have now expired and parts of the business have been transferred to the Swedish sister company. The closure is expected to be completed during the second quarter, with total costs covered by previously established provisions.

Sales and profit

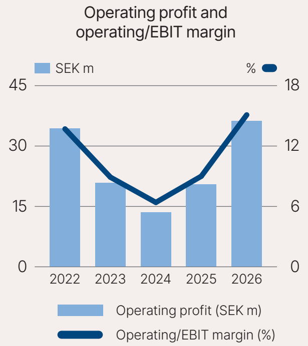
Revenue for the first quarter amounted to SEK 240 million, an increase of SEK 12 million compared with the previous year. The growth was primarily attributable to higher project volumes within the automotive sector.

Operating profit improved by approximately SEK 16 million and amounted to just over SEK 36 million. A favourable product and customer mix, combined with implemented price adjustments and efficiency-enhancing measures, contributed to an improved level of profitability.

Market trends

Compared with the same period last year, demand was generally more subdued over the past quarter. Nevertheless, the total order book is on a par with last year, although there are fluctuations between markets and product segments. Price adjustments are made on an ongoing basis to manage rising costs for raw materials, energy and transport. Initiatives to reduce reliance on the automotive sector, expand market share in other segments, and develop and launch new products are progressing in line with the established strategy.

OUTCOME TREND Q1



Industrial Products summary	2026 Q1	2025 Q1	2025 Q1–Q4
Net sales, SEK million	239.8	227.6	930.9
Organic growth, %	+5.4	+1.8	+9.9
Growth through acquisitions, %	–	+6.9	+1.7
Operating profit, SEK million	36.1	20.4	83.8
Operating/EBIT margin, %	15.1	9.0	9.0
Adjusted operating profit, SEK million	35.7	20.4	92.0
Adjusted operating margin, %	14.9	9.0	9.9
Average number of employees	412	388	403

ABOUT THE BUSINESS UNIT

Industrial Products is an innovative business unit specialising in customer-specific projects and in-house developed solutions in polymer processing. Advanced production methods and high technical expertise are used to create durable, functional products. By working closely with global manufacturers and engineering industries, this business unit ensures high quality and cost efficiency in every project. The largest customer segments are found within the automotive, infrastructure & environment and agriculture & forestry sectors. The business unit has operating entities in Sweden, Norway, Estonia, the Netherlands, Denmark, Poland and Finland.

Business unit Industrial Solutions

Summary of the period

Compared with the corresponding period, the Industrial Solutions business unit reported a weaker performance in the opening quarter of the year. Net sales declined by just under 12 per cent and the operating margin decreased from 9.9 to 5.2 per cent. Performance was mainly affected by a continued low level of activity in automation projects, combined with a limited order backlog also within the business unit's other primary areas of operation.

The integration of the recently acquired Veldkamp has commenced, and the company made a significant contribution during the period. Veldkamp's service-oriented model is generally expected to result in comparatively more stable and predictable revenue streams going forward.

Sales and profit

Revenue amounted to SEK 471 million, a decrease of SEK 69 million compared with the previous year, which entirely relates to comparable units. The newly acquired Veldkamp contributed revenue of SEK 19 million during the period.

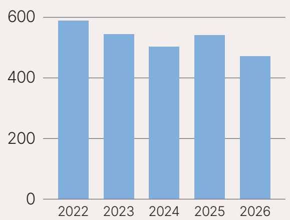
Operating profit declined by approximately SEK 29 million, primarily attributable to lower volumes during the period. The service and aftermarket operations helped to mitigate the decline but were not sufficient to fully offset weaker project sales.

Market trends

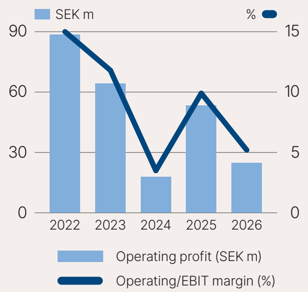
The market remains cautious, with a higher proportion of smaller, more resource-intensive projects than usual. Many large-scale automation projects are still being postponed. A heightened competitive environment, together with rising energy and material costs – largely driven by geopolitical tensions – continues to affect both deal execution and margin conditions. Individual customer segments, including the can manufacturing industry, as well as demand for aftersales services, are showing a more stable growth.

OUTCOME TREND Q1

Net sales (SEK m)



Operating profit and operating/EBIT margin



Industrial Solutions summary	2026 Q1	2025 Q1	2025 Q1–Q4
Net sales, SEK million	470.6	539.8	1,986.1
Organic growth, %	-16.3	-1.1	-4.4
Growth through acquisitions, %	+3.5	+8.7	+2.1
Operating profit, SEK million	24.6	53.2	181.1
Operating/EBIT margin, %	5.2	9.9	9.1
Adjusted operating profit, SEK million	26.3	53.2	180.8
Adjusted operating margin, %	5.6	9.9	9.1
Average number of employees	718	704	703

ABOUT THE BUSINESS UNIT

Within the Industrial Solutions business unit, advanced automated solutions that optimise global production flows are created. Through customised conveyors, packaging machines and end-to-end solutions with digital control and traceability, business unit companies deliver innovation, efficiency and precision. Robotic integration and intelligent control systems ensure high quality, hygiene and flexibility for customers working in the packaging, food, pharmaceutical and infrastructure sectors. The business unit has operating entities in Sweden, Denmark, the Netherlands, the USA, China and Australia.

Business unit
Precision Technology

Summary of the period

Overall, the companies within the Precision Technology business unit reported slightly lower volumes than in the corresponding period of the previous year. The operating margin declined from 15.7 to 12.1 per cent.

Underlying demand remained strong; however, an at times uneven workload combined with the deferral of customer projects limited capacity utilisation during the quarter. Furthermore, the challenges associated with ramping up new business generally involve long lead times, with a lagging impact on earnings.

Sales and profit

Revenue for the first quarter amounted to just under SEK 125 million, a decrease of slightly more than SEK 1 million compared with the corresponding period. Volumes within the defence and security sector continued to increase, while demand in other areas was generally more subdued.

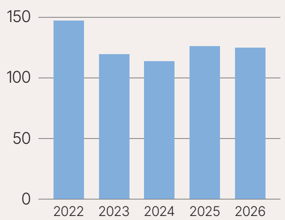
Operating profit amounted to SEK 15 million, which is SEK 5 million lower than in the first quarter of the previous year. The weaker profitability is primarily attributable to the resource-intensive start-up of new production assignments, which initially have a negative impact on margins.

Market trends

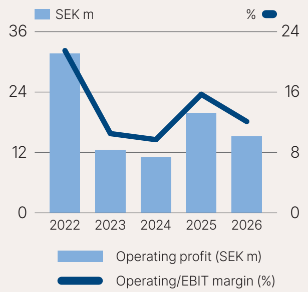
Demand in the defence sector continues to show strong growth and is expected to remain the most significant driver of growth for the business unit in the future. However, due to long lead times and complex industrialisation phases, projects in this sector tend to generate more variable and less predictable quarterly results. The market environment for other industrial sectors is, in essence, more uncertain, but in many cases deferred revenue is expected to be realised over the coming quarters.

OUTCOME TREND Q1

Net sales (SEK m)



Operating profit and operating/EBIT margin



Precision Technology summary	**2026** Q1	**2025** Q1	**2025** Q1–Q4
Net sales, SEK million	124.5	125.8	485.6
Organic growth, %	-1.0	+11.0	+8.2
Growth through acquisitions, %	–	–	–
Operating profit, SEK million	15.1	19.8	99.2
Operating/EBIT margin, %	12.1	15.7	20.4
Adjusted operating profit, SEK million	15.1	19.8	58.6
Adjusted operating margin, %	12.1	15.7	12.1
Average number of employees	225	227	224

ABOUT THE BUSINESS UNIT

Precision Technology offers advanced machining in metal and polymeric materials for demanding industrial segments. High-tech CNC processes, industrial 3D printing and laser welding are used to manufacture complex components with maximum precision and quality. With end-to-end solutions from project management to production and verification, Precision Technology serves global operators in the medtech, defence, aerospace, automotive and energy sectors. The business unit has operating entities in Sweden.

General information

All amounts are reported in millions of Swedish kronor and relate to the Group, unless otherwise indicated. Amounts in brackets refer to the corresponding period last year. Definitions are found on page 13.

Revenue and profit

Net revenue totalled SEK 835 million (893). Operating profit amounted to SEK 64 million (83), corresponding to an operating margin of 7.6 per cent (9.3). Adjusted operating profit amounted to SEK 65 million (83), corresponding to an adjusted operating margin of 7.8 per cent (9.3). Profit before tax was SEK 50 million (63).

Items affecting comparability

Items affecting comparability totalled SEK -1 million (–) and was related to business combinations.

Share data and key figures

Basic earnings per share were SEK 0.66 (0.81). Equity per share was SEK 32.48 (29.51). The average number of outstanding shares was 59,310,608 (59,310,608). The equity/assets ratio was 50 per cent (46) at the end of the period. The average number of employees was 1,366 (1,331).

Important events during the period

Acquisitions

In January 2026, the service company Veldkamp, based in Raalte, the Netherlands, was acquired. Veldkamp is a technical full-service provider active in the packaging, production, food and pharmaceutical sectors. The acquisition includes a group of companies which specialises in designing, building and optimising production lines. Veldkamp focuses on two core areas; the projects division, including machine construction, remanufacturing, overhauls and machine relocation, and technical support, covering a broad range of services including maintenance and repair, machine monitoring, secondment of technical specialists and delivery of special parts. The Veldkamp group has around 60 employees. Total net sales amount to approximately EUR 10 million with good profitability. Veldkamp will be part of XANO's Industrial Solutions business unit, strengthening the overall market position in the packaging and food industry. Veldkamp complements the operations within Industrial Solutions by adding circular business offerings and new products. The acquisition means that the business unit's area of expertise is further broadened, particularly within the can industry, and that Veldkamp is given enhanced opportunities to grow and develop its unique strengths. Consolidation is effective as of 1 January 2026. The acquisition is expected to have a marginal impact on XANO's earnings per share. The transaction includes all shares in Nive B.V. with subsidiaries and Veldkamp Verspanings Techniek B.V.

Financial targets

From 2026, we are updating our financial targets to better reflect market conditions and our long-term strategy. The new external target of an EBIT margin of 12 per cent over time replaces the previous profit margin target of 8 per cent over time.

Events after the end of the period

There are no individual events of major significance to report after the closing day.

Investments

Net investments in non-current assets came to SEK 165 million (14), of which SEK 105 million related to business combinations, SEK 1 million to intangible assets, SEK 22 million to property, plant and equipment and SEK 37 million to right-of-use assets.

Cash flow and liquidity

Cash flow from operating activities amounted to SEK -15 million (18). Inferior earnings performance and lower tax payments, combined with a somewhat higher level of capital employed, explain the weaker cash flow compared with the corresponding period last year.

Liquid assets, including lines of credit granted but not utilised, totalled SEK 1,604 million (1,352) on the closing day.

Risks and uncertainty factors

The Group's main risks and uncertainty factors include operational risks associated with customers and suppliers and other external factors such as price risks for input goods. In addition, there are financial risks as a result of changes in exchange rates and interest rate levels.

The Group's operations span many different sectors and customer segments, which generally entails a good spreading of risk. Our level of preparedness to make adjustments is also high. The willingness to invest on the part of some of the Group's major customers is closely linked to the development of the global economy. We are not witnessing any quick turnaround and recovery in the established markets where we have been experiencing declining trends. Geopolitical turmoil in several parts of the world may contribute to increased inflation and price risks, as well as disruptions in supply chains. In addition, uncertainty surrounds the future of global trade due to ongoing U.S. tariffs and reciprocal measures from other countries. XANO works with proactive price and contract management to meet cost increases. By offering manufacturing in its own units outside Sweden, trade barriers can be countered.

A statement on the Group's other main financial and operational risks can be found on pages 89–90 of the 2025 annual report.

Annual general meeting 2026

The Annual General Meeting will take place at Jönköping Konsert & Kongress in Jönköping at 4 p.m. on Thursday 7 May 2026.

Next report date

The interim report for the period 1 January to 30 June 2026 will be presented on Thursday 9 July 2026.

Jönköping, 6 May 2026

Lennart Persson
President and CEO

This report has not been reviewed by the company's auditor.

Consolidated statement of comprehensive income		2026	2025	2025/26	2025
		3 mths	3 mths	12 mths	12 mths
(summary, SEK million)	Note	Jan-Mar	Jan-Mar	Apr-Mar	Jan-Dec
Net revenue	3	835	893	3,344	3,402
Cost of goods sold		-649	-691	-2,614	-2,656
Gross profit		186	202	730	746
Selling expenses		-80	-77	-303	-300
Administrative expenses		-44	-42	-168	-166
Other operating income		5	5	55	55
Other operating expenses		-3	-5	-14	-16
Profit from participations in associated companies		0	0	0	0
Operating profit	2	64	83	300	319
Financial income	2	10	27	16	33
Financial expenses	2	-24	-47	-82	-105
Profit before tax	3	50	63	234	247
Tax	4	-11	-15	-65	-69
Net profit for the period	8	**39**	**48**	**169**	**178**
– of which attributable to shareholders of the Parent Company		*39*	*48*	*169*	*178*
Other comprehensive income					
Items that may be reclassified to net profit for the period					
Change in hedging reserve including tax	5	4	1	3	0
Translation differences	5	9	-19	5	-23
Other comprehensive income		13	-18	8	-23
Comprehensive income for the period		**52**	**30**	**177**	**155**
– of which attributable to shareholders of the Parent Company		*52*	*30*	*177*	*155*
Basic earnings per share, SEK	6	0.66	0.81	2.86	3.01
Diluted earnings per share, SEK	6	0.66	0.81	2.86	3.01

Items affecting comparability					
Costs for restructuring activities [1]		–	–	-8	-8
Items related to business combinations [2]		-1	–	40	41
Total		**-1**	**–**	**32**	**33**

[1] *Full-year amount includes, inter alia, redundancy costs, impairment of right-of-use assets and relocation costs when transferring production between units.*

[2] *Amount for the 2026 interim period relates to acquisition costs. Full-year amount includes capital gains of SEK 41 million from the divestment of a subsidiary company and adjusted conditional purchase price of SEK 0.3 million.*

Consolidated statement of financial position		2026	2025	2025
(summary, SEK million)	Note	31 Mar	31 Mar	31 Dec
ASSETS				
Goodwill		1,232	1,184	1,170
Other intangible non-current assets		191	181	166
Property, plant and equipment		683	693	667
Right-of-use assets		200	134	162
Other non-current assets		12	21	12
Total non-current assets		*2,318*	*2,213*	*2,177*
Inventories		526	504	499
Current receivables	7	788	851	713
Cash and cash equivalents	7	241	213	366
Total current assets		*1,555*	*1,568*	*1,578*
TOTAL ASSETS		**3,873**	**3,781**	**3,755**
EQUITY AND LIABILITIES				
Equity		1,927	1,750	1,875
Non-current liabilities	7	987	1,137	954
Current liabilities	7	959	894	926
TOTAL EQUITY AND LIABILITIES		**3,873**	**3,781**	**3,755**

Consolidated statement of changes in equity *(summary, SEK million)*	2026 31 Mar	2025 31 Mar	2025 31 Dec
Opening balance	1,875	1,720	1,720
Net profit for the period	39	48	178
Other comprehensive income	13	-18	-23
Comprehensive income for the period	*52*	*30*	*155*
Total transactions with shareholders	–	–	–
Closing balance	**1,927**	**1,750**	**1,875**
– of which attributable to shareholders of the Parent Company	*1,927*	*1,750*	*1,875*

Consolidated cash flow statement *(summary, SEK million)*	Note	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Operating profit		64	83	300	319
Interest and income tax paid/received and adjustments for non-cash items		27	36	18	27
Change in working capital		-106	-101	93	98
Cash flow from operating activities		-15	18	411	444
Investments					
Acquisition/sale of subsidiaries	8	-62	–	-21	41
Other		-21	-10	-80	-69
Cash flow after investments		-98	8	310	416
Cash dividends paid		–	–	–	–
Cash flow from other financing activities		-24	2	-282	-256
Cash flow for the period		**-122**	**10**	**28**	**160**
Cash and cash equivalents at the start of the period		366	227	213	227
Exchange rate differences in cash and cash equivalents		-3	-24	0	-21
Cash and cash equivalents at the end of the period		241	213	241	366

Reporting of amortisation has been adjusted compared with the 2025 year-end report.

NOTES, GROUP

NOTE 1

Accounting policies

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting and applicable regulations of the Swedish Annual Accounts Act. The Group and the Parent Company apply the same accounting policies as described in the 2024 annual report with the exceptions of new or revised standards, interpretations and improvements, which are applied as from 1 January 2025. The critical assessments and the sources of estimates when preparing this interim report are the same as in the most recent annual report.

IFRS 18 will become effective on 1 January 2027. Based on the Group’s preliminary assessment, the standard is not expected to have a material impact on the Group’s consolidated financial statements, nor on the recognition, measurement, presentation or disclosures in the Group’s financial reporting. The Group will continue to monitor and assess the effects of the standard during 2026.

NOTE 2

Comments on items reported in the consolidated income statement

In this interim report, the Group presents certain financial indicators that are not defined in IFRS. These indicators aim to provide supplementary information as they contribute to the understanding of the Group’s financial development.

Items affecting comparability are non-recurring items that have a material financial impact. These may include transactions related to restructuring activities and business combinations. The table below shows a break-down of items affecting comparability by period.

Financial items include exchange rate effects amounting to SEK -0.8 million (-4.3) for the interim period and SEK -11.7 million for the 2025 full year.

NOTE 3

Net revenue and profit/loss before tax

Net revenue refers to revenue from contracts with customers. The information on segments is provided from the management's perspective, which means that reporting corresponds to the way in which the information is presented internally. The Group reports on the following segments: Industrial Products, Industrial Solutions and Precision Technology. The operations within each segment are described on pages 3–5. The segments are reported in accordance with the same accounting policies as the Group. Market conditions are applied to transactions between the segments.

Net revenue and breakdown of income by segment (SEK million)	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025 12 mths Jan-Dec
INDUSTRIAL PRODUCTS	240	228	931
Breakdown by geographic market [1]			
Sweden	91	79	340
Rest of the Nordic countries	62	59	228
Rest of Europe	85	87	356
Rest of the world	2	3	7
Breakdown by type of product			
Proprietary products	68	67	277
Customer-specific manufacturing	172	161	654
Breakdown by timing of revenue recognition			
Goods and services transferred at a point in time	235	228	915
Projects transferred over time	5	–	16
INDUSTRIAL SOLUTIONS	471	540	1,986
Breakdown by geographic market [1]			
Sweden	122	186	692
Rest of the Nordic countries	34	40	119
Rest of Europe	197	211	784
Rest of the world	118	103	391
Breakdown by type of product			
Proprietary products	345	395	1,395
Customer-specific manufacturing	126	145	591
Breakdown by timing of revenue recognition			
Goods and services transferred at a point in time	231	198	781
Services transferred over time	24	25	104
Projects transferred over time	216	317	1,101

Net revenue and breakdown of income by segment (SEK million)	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025 12 mths Jan-Dec
PRECISION TECHNOLOGY	125	126	486
Breakdown by geographic market [1]			
Sweden	105	106	406
Rest of the Nordic countries	1	1	4
Rest of Europe	10	8	26
Rest of the world	9	11	50
Breakdown by type of product			
Proprietary products	–	–	2
Customer-specific manufacturing	125	126	484
Breakdown by timing of revenue recognition			
Goods and services transferred at a point in time	125	126	486
GROUP TOTAL	835	893	3,402
Breakdown by geographic market [1]			
Sweden	317	371	1,437
Rest of the Nordic countries	97	100	351
Rest of Europe	292	306	1,166
Rest of the world	129	116	448
Breakdown by type of product			
Proprietary products	413	462	1,674
Customer-specific manufacturing	422	431	1,728
Breakdown by timing of revenue recognition			
Goods and services transferred at a point in time	590	551	2,181
Services transferred over time	24	25	104
Projects transferred over time	221	317	1,117

[1] *Revenue by geographic market refers to revenue from customers according to where the customers are located.*

Net revenue by segment (SEK million)	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Industrial Products	240	228	943	931
Industrial Solutions	471	540	1,917	1,986
Precision Technology	125	126	485	486
Eliminations	-1	-1	-1	-1
Group total	**835**	**893**	**3,344**	**3,402**

NOTE 3 *contd*

Profit/loss before tax by segment [1] (SEK million)	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Industrial Products	32	14	79	61
Industrial Solutions	14	36	98	120
Precision Technology	13	17	85	89
Undistributed items	-9	-4	-28	-23
Group total	**50**	**63**	**234**	**247**

[1] The segment figures refer to the profit/loss before the distribution of group-wide costs and tax in accordance with internal reporting. Undistributed items mainly refer to the Parent Company.

NOTE 4

Tax

Tax amounts to 22 per cent (23) of profit before tax for the interim period.

NOTE 5

Other comprehensive income

Change in hedging reserve including tax refers to the effective component of the change in value of derivative instruments used for hedge accounting. Translation differences refer to the effects of changes in exchange rates when net investments in non-Swedish subsidiaries are translated to SEK. The amount is reported net of hedging contracts.

NOTE 6

Earnings per share

Basic earnings per share	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Net profit for the period, SEK million	39.2	48.2	169.4	178.4
Average number of outstanding shares, thousands	59,310	59,310	59,310	59,310
Basic earnings per share, SEK	**0.66**	**0.81**	**2.86**	**3.01**

Diluted earnings per share	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Net profit for the period, SEK million	39.2	48.2	169.4	178.4
Interest expense on convertible bonds, SEK million [1]	0.4	0.5	1.9	2.0
Issue expenses for convertible bonds, SEK million	0.0	0.0	0.0	0.0
Adjusted income, SEK million	39.6	48.7	171.3	180.4
Average number of outstanding shares, thousands	59,310	59,310	59,310	59,310
Adjustment for presumed conversion of convertible bonds, thousands	330	330	330	330
Average number of outstanding shares after dilution, thousand [1]	59,640	59,640	59,640	59,310
Diluted earnings per share, SEK [1]	**0.66**	**0.81**	**2.86**	**3.01**

[1] Constitutes current interest for convertible loan adjusted to market interest rate.

On the closing day, the total number of shares stands at 59,640,298, divided between 14,577,600 Class A shares and 45,062,698 Class B shares. After deduction for the company's own holding, 329,690 Class B shares, the number of outstanding shares is 59,310,608. The average number of outstanding shares was 59,310,608 during the interim period. The average number of shares in the company's custody was 329,690 during the period. Each Class A share entitles ten votes, and each Class B share entitles one vote. The number of votes, following deductions for the company's own holding, is 190,509,008 on the closing day.

On 1 October 2024, 330,180 convertibles corresponding to a nominal SEK 34,999,080 were issued to employees within the XANO Group. The convertible bond programme runs until 30 September 2027. Each convertible bond can be converted into one XANO Class B share during the period 1–12 September 2027. If all convertible bonds are converted into shares, the dilution will be approx. 0.6 per cent of the share capital and approx. 0.2 per cent of the voting rights based on the number of shares on the closing day.

NOTE 7

Financial assets and liabilities

Financial assets and liabilities comprise cash and cash equivalents, accounts receivable, loan claims, loan liabilities, accounts payable and any derivatives. The financial assets and liabilities are distributed by category as stated below.

DISTRIBUTION BY CATEGORY 2026-03-31 (2025-03-31) (SEK million)	Loan and accounts receivable valued at accrued acquisition value		Financial assets/ liabilities measured at fair value through other comprehensive income		Other financial liabilities valued at accrued acquisition value		Total carrying amount		Fair value [1]	
Accounts receivable	537	(528)	–	(–)			537	(528)	537	(528)
Derivative instruments [2]	–	–	9	(6)			9	(6)	9	(6)
Cash and cash equivalents	241	(213)	–	(–)			241	(213)	241	(213)
Total financial assets	**778**	**(741)**	**9**	**(6)**			**787**	**(747)**		
Loan liabilities			–	(–)	702	(892)	702	(892)	702	(892)
Lease liabilities			–	(–)	210	(148)	210	(148)		
Convertible loan			–	(–)	34	(33)	34	(33)	35	(35)
Bank overdraft facilities			–	(–)	6	(31)	6	(31)	6	(31)
Total interest-bearing liabilities			–	(–)	*952*	*(1,104)*	*952*	*(1,104)*		
Accounts payable			–	(–)	274	(274)	274	(274)	274	(274)
Total financial liabilities			**–**	**(–)**	**1,226**	**(1,378)**	**1,226**	**(1,378)**		

[1] The fair value of financial assets and liabilities, with the exception of the convertible loan and lease liabilities, is estimated to be the same as their carrying amount in all material respects.

[2] Current receivables presented in the consolidated statement of financial position include interest derivatives measured at fair value of SEK 9 million (6) for the interim period and SEK 4 million for the full year. The derivatives are used for hedging purposes and belong to value level 2 under IFRS 13. The fair value measurement is based on a number of factors, including forward interest rates produced on the basis of observable yield curves.

NOTE 8

Business combinations

The Veldkamp group is included in the consolidated results from 1 January 2026. According to a preliminary calculation, the total value of acquired assets and liabilities, purchase price and effect on the Group's liquid assets is as follows:

Business combinations *(SEK million)*	Reported value in subsidiaries	Fair value adjustment	Consolidated fair value
Intangible non-current assets	–	84	84
Property, plant and equipment	8	–	8
Right-of-use assets	–	12	12
Current assets	38	–	38
Non-current liabilities	-6	-40	-46
Current liabilities	-21	-2	-23
Net assets/purchase price	**19**	**54**	**73**
Liquid assets in acquired businesses			-12
Transaction costs			1
Total cash flow attributable to acquired businesses			**62**

The total purchase consideration is estimated to amount to EUR 9.1 million, of which EUR 7.1 million is paid in cash on completion and EUR 2 million relates to a contingent consideration to be settled in cash during 2027. Should the conditions not be met, the outcome may range from EUR 0–2 million. The acquisition preliminary brings surplus values totalling SEK 84 million distributed between goodwill (SEK 54 million) and customer relations (SEK 30 million). The transaction costs are estimated at SEK 1 million. Goodwill relates to synergy effects. The expectation is that synergies will mainly be achieved by means of the acquisition further broadening the business unit's area of expertise, particularly within the can industry, and that Veldkamp is given enhanced opportunities to grow and develop its unique strengths.

The acquired units contributed SEK 19 million in net revenue and approx. SEK 0 million in net profit after the deduction of acquisition costs, write-offs from surplus values and financial expenses attributable to the acquisitions.

In 2025, the assets and liabilities of ALTEK, USA were acquired and all the shares in AB LK Precision Invest were sold.

Share data, Group	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Average number of outstanding shares, thousands	59,310	59,310	59,310	59,310
Average number of outstanding shares after dilution, thousands	59,640	59,640	59,640	59,640
Basic earnings per share, SEK	0.66	0.81	2.86	3.01
Diluted earnings per share, SEK	0.66	0.81	2.86	3.01
Cash flow from operating activities per share, SEK	-0.24	0.30	6.95	7.49
Total number of shares on closing day, thousands	59,640	59,640	59,640	59,640
Number of shares in own custody on closing day, thousands	330	330	330	330
Number of outstanding shares on closing day, thousands	59,310	59,310	59,310	59,310
Equity per share on closing day, SEK	32.48	29.51	32.48	31.62
Share price on closing day, SEK	56.30	59.00	56.30	77.00

Quarterly summary, Group	2026 Q1	2025 Q1	2025 Q4	2024 Q4	2025 Q3	2024 Q3	2025 Q2	2024 Q2
Net revenue, SEK m	835	893	844	857	785	737	880	896
Gross profit, SEK m	186	202	171	159	171	132	202	186
Operating profit, SEK m	64	83	49	78	110	13	77	61
Adjusted operating profit, SEK m	65	83	57	64	69	27	77	52
Profit before tax, SEK m	50	63	35	64	91	-8	58	42
Net profit for the period, SEK m	39	48	10	61	75	-7	45	33
Operating/EBIT margin, %	7.6	9.3	5.8	9.1	14.0	1.7	8.8	6.8
Adjusted operating/EBIT margin, %	7.8	9.3	6.8	7.5	8.8	3.6	8.8	5.8
Profit margin, %	6.0	7.0	4.1	7.5	11.6	-1.2	6.6	4.7
Adjusted profit margin, %	6.2	7.0	5.1	5.9	6.4	0.6	6.6	3.8
Equity/assets ratio, %	50	46	50	45	49	42	47	42
Basic earnings per share, SEK	0.66	0.81	0.18	1.03	1.26	-0.11	0.76	0.55
Cash flow from operating activities per share, SEK	-0.24	0.30	2.27	0.56	2.73	2.18	2.19	-0.22

Key figures, Group	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025/26 12 mths Apr-Mar	2025 12 mths Jan-Dec
Operating/EBIT margin, %	7.6	9.3	9.0	9.4
Adjusted operating/EBIT margin, %	7.8	9.3	8.0	8.4
Profit margin, %	6.0	7.0	7.0	7.3
Adjusted profit margin, %	6.2	7.0	6.1	6.3
Interest-bearing liabilities, SEK million	952	1,104	952	905
Deferred tax liabilities, SEK million	86	109	86	86
Lines of credit granted but not utilised, SEK million	1,363	1,139	1,363	1,367
Return on equity p.a., %	8.2	11.1	9.2	9.9
Return on capital employed p.a., %	10.5	15.3	11.1	12.4
Return on total capital p.a., %	7.8	11.6	8.3	9.3
Average equity, SEK million	1,901	1,735	1,842	1,801
Average capital employed, SEK million	2,829	2,860	2,837	2,834
Average total capital, SEK million	3,814	3,782	3,807	3,789
Interest coverage ratio, multiple	3.1	2.3	3.9	3.4
Equity/assets ratio, %	50	46	50	50
Depreciation and amortisation, SEK million	44	43	169	168
EBITDA, SEK million	108	126	468	486
Adjusted EBITDA, SEK million	109	126	442	459
Net investments in non-current assets, SEK million	165	14	276	125
Employees, average number	1,366	1,331	1,351	1,342

Definitions

ADJUSTED EBITDA
Operating profit less items affecting comparability plus depreciation and amortisation of tangible and intangible non-current assets.

ADJUSTED OPERATING MARGIN
Operating profit less items affecting comparability in relation to net revenue.

ADJUSTED OPERATING PROFIT
Operating profit less items affecting comparability.

ADJUSTED PROFIT BEFORE TAX
Profit before tax less items affecting comparability.

ADJUSTED PROFIT MARGIN
Profit before tax less items affecting comparability in relation to net revenue.

AVERAGE NUMBER OF EMPLOYEES
Average number of employees during the period based on working hours.

BASIC EARNINGS PER SHARE
Net profit in relation to the average number of outstanding shares.

CAPITAL EMPLOYED
Balance sheet total less non-interest-bearing liabilities.

CASH FLOW FROM OPERATING ACTIVITIES PER SHARE
Cash flow from operating activities in relation to the average number of outstanding shares.

DILUTED EARNINGS PER SHARE
Net profit plus costs relating to convertible loan in relation to the average number of outstanding shares plus the average number of shares added at conversion of outstanding convertibles.

EBITDA
Operating profit plus depreciation and amortisation of tangible and intangible non-current assets.

EQUITY PER SHARE
Equity in relation to the number of outstanding shares on the closing day.

EQUITY/ASSETS RATIO
Equity in relation to total capital.

INTEREST COVERAGE RATIO
Profit before tax plus financial expenses in relation to financial expenses.

NET INVESTMENTS
Closing balance less opening balance plus amortisation/depreciation, impairment costs and translation differences relating to non-current assets.

ITEMS AFFECTING COMPARABILITY
Events or transactions that have a material financial impact and whose effects on earnings are important to note when comparing the financial results for the period with results for previous periods.

OPERATING MARGIN / EBIT MARGIN
Operating profit in relation to net revenue.

ORGANIC GROWTH
Growth in net revenue generated by the Group's own efforts and in existing structure. The amount has not been adjusted for exchange rate fluctuations.

PROFIT MARGIN
Profit before tax in relation to net revenue.

RETURN ON CAPITAL EMPLOYED
Profit before tax plus financial expenses in relation to average capital employed.

RETURN ON EQUITY
Net profit in relation to average equity.

RETURN ON TOTAL CAPITAL
Profit before tax plus financial expenses in relation to average total capital.

REVENUE GROWTH
Net revenue for the period in relation to net revenue for a comparative period.

TOTAL CAPITAL
Total equity and liabilities (balance sheet total).

Key figures

Key figures included in this report derive primarily from the disclosure requirements according to IFRS. Other performance indicators, known as alternative key figures, describe e.g. the profit trend, financial strength and how the Group has invested its capital. The Group is of the opinion that these indicators provide valuable complementary information as they contribute to the understanding of the Group's financial development. Performance indicators are calculated in accordance with the definitions presented in this interim report.

Presented key figures take the nature of the business into account and are deemed to provide relevant information to shareholders and other stakeholders for assessing the Group's potential to carry out strategic investments, fulfil financial commitments and provide yield for shareholders at the same time as achieving comparability with other companies. The margin measures are also presented internally for each segment. For reconciliation of key figures, see page 92 in the 2025 annual report.

Parent Company's financial reports and notes

Income statement, Parent Company *(summary, SEK million)*	Note	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025 12 mths Jan-Dec
Net revenue	1	7.9	8.1	32.3
Selling and administrative expenses		-11.8	-11.5	-48.4
Operating profit/loss		-3.9	-3.4	-16.1
Profit from participations in Group companies		–	–	94.0
Other financial items		6.8	5.7	17.3
Profit/loss after financial items		2.9	2.3	95.2
Appropriations		–	–	27.9
Tax	2	-0.6	-0.5	-6.3
Net profit for the period		**2.3**	**1.8**	**116.8**
Statement of comprehensive income				
Net profit for the period		2.3	1.8	116.8
Other comprehensive income		–	–	–
Comprehensive income for the period		**2.3**	**1.8**	**116.8**

Balance sheet, Parent Company *(summary, SEK million)*	2026 31 Mar	2025 31 Mar	2025 31 Dec
ASSETS			
Non-current assets	176.6	169.3	176.7
Current assets	1,376.9	1,290.9	1,393.7
EQUITY AND LIABILITIES			
Equity	824.1	706.8	821.8
Untaxed reserves	0.3	28.2	0.3
Non-current liabilities	283.8	283.0	283.6
Current liabilities	445.3	442.2	464.7
BALANCE SHEET TOTAL	**1,553.5**	**1,460.2**	**1,570.4**

Statement of changes in equity, Parent Company *(summary, SEK million)*	2026 31 Mar	2025 31 Mar	2025 31 Dec
Opening balance	821.8	705.0	705.0
Comprehensive income for the period	2.3	1.8	116.8
Closing balance	**824.1**	**706.8**	**821.8**

Cash flow statement, Parent Company *(summary, SEK million)*	2026 3 mths Jan-Mar	2025 3 mths Jan-Mar	2025 12 mths Jan-Dec
Operating profit/loss	-3.9	-3.4	-16.1
Interest and income tax paid/received and adjustments for non-cash items	4.4	0.2	97.0
Change in working capital	-107.6	-12.5	51.4
Cash flow from operating activities	-107.1	-15.7	132.3
Investments	0.0	-0.5	-17.5
Cash flow after investments	-107.1	-16.2	114.8
Financing	6.0	16.4	-14.1
Cash flow for the period	**-101.1**	**0.2**	**100.7**
Cash and cash equivalents at the start of the year	101.0	0.0	0.0
Exchange rate differences in cash and cash equivalents	0.1	-0.2	0.3
Cash and cash equivalents at the end of the period	0.0	0.0	101.0

NOTE 1

Net revenue

Net revenue refers to revenue from contracts with customers. 100 per cent (100) of the Parent Company's net revenue comes from invoicing to subsidiaries.

NOTE 2

Tax

Income tax amounts to 21 per cent (21) for the interim period.

About us

We develop, acquire and run niche engineering companies on the basis of entrepreneurship. Our vision is to create strong units that are sustainable in the long term from companies where economies of scale are utilised optimally. We aim to be a leading player that actively facilitates the transition to a more sustainable society and enterprise.

The Group companies offer unique products and solutions with associated services. There is a strong drive for innovation and development in each of the niche engineering companies in the XANO family. Our decentralised business model promotes the assumption of responsibility and contributes to preserving entrepreneurial drive, safeguarding expertise and making it possible for each individual company to achieve success by focusing on the things they do best.

We value a high level of further development, as well as an endeavour to achieve sustainable technical innovations and constantly improve at what we do. By using our combined knowledge and experience, we are ensuring that all the companies within the XANO Group will remain at the forefront in their respective markets.

Our core values

Entrepreneurship

XANO is built on a strong entrepreneurial spirit and a culture where every employee takes ownership and demonstrates personal commitment to driving progress.

With a culture rooted in the willingness to take initiate, innovate, and take results-driven action, we strengthen our own competitiveness while fostering the growth of our employees and partners.

Innovate for the future

We are driven by a desire to remain at the forefront, and combine advanced technical expertise with a strong capacity for innovation.

We leverage our technical expertise and long-term vision to develop solutions that drive value today while contributing to a sustainable future.

Better together

We firmly believe that success is built on collaboration – both within the Group and with our partners.

We also know that our people are our most important resource, and we believe in empowering each other to reach our full potential. Together, we create an inclusive culture where each individual plays an important role and where we are strongest as a team.

Our objectives

Financial targets

XANO's organic growth shall outpace general market growth. Growth will also be achieved through the acquisition of businesses and companies.

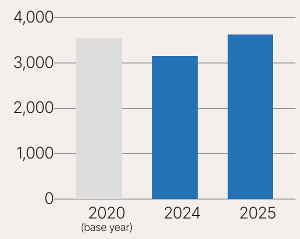
The operating/EBIT margin shall reach 12 per cent over time. The equity/assets ratio shall exceed 30 per cent.

Dividend policy

It is the aim of the Board of Directors that dividends over an extended period will follow the earnings trend and correspond to at least 30% of net profit. The annual dividend proportion must however be viewed in relation to investment needs, and any repurchase of shares.

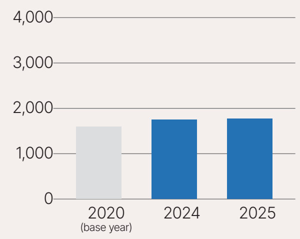
Sustainability information

Scope 1 emissions (tCO_2e)



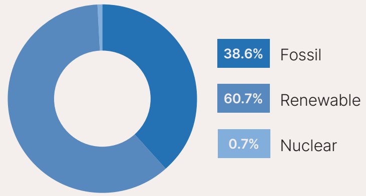
Gross Scope 1 GHG emissions

Scope 2 emissions (tCO_2e)



Gross Scope 2 market-based GHG emissions

Energy use
by source (2025)



The Parent Company, XANO Industri AB (publ) with corporate identity number 556076-2055, is a public limited liability company with its registered office in Jönköping, Sweden.

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