

## Improved profitability

The second quarter remained consistent with the corresponding period last year in terms of revenue, although with improved profitability. We observed an increasing impact from the transitions and cost adjustments that were implemented. Growth in aftermarket services continues and contributed to the promising performance in the first half of the year. The Group has not observed any clear improvement of the economy, but several large orders from customers in canning and other packaging will provide successive increases in the future. Cash flow for the period was strong.

### The interim period

- Net revenue totalled SEK 1,773 million (1,721)
- Operating profit amounted to SEK 160 million (92)
- Profit before tax amounted to SEK 121 million (59)
- Net profit amounted to SEK 93 million (46)
- Earnings per share were SEK 1.57 (0.77)
- Cash flow from operating activities amounted to SEK 148 million (10)

### Important events during the period

In February, changes were made to the Group Management.

### The second quarter

- Net revenue totalled SEK 880 million (896)
- Operating profit amounted to SEK 77 million (61)
- Profit before tax amounted to SEK 58 million (42)
- Net profit amounted to SEK 45 million (33)
- Earnings per share were SEK 0.76 (0.55)
- Cash flow from operating activities amounted to SEK 130 million (-13)

### Events after the end of the period

On 4 July, all the shares in AB LK Precision Invest, owner of two industrial properties at Länna industriområde in Skogås, just south of Stockholm, were sold. The transaction brings an estimated capital gain of SEK 39 million.

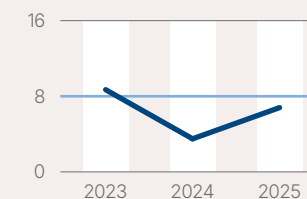
### Group summary

	2025 6 mths Apr-Jun	2024 6 mths Apr-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Net revenue, SEK million	1,773	1,721	3,367	3,315
Organic growth, %	-0.4	-12.2	-4.0	-10.3
Growth through acquisitions, %	+3.4	+5.9	+5.6	+6.9
Operating profit, SEK million	160	92	251	183
Operating margin, %	9.0	5.3	7.5	5.5
Adjusted operating profit, SEK million	160	83	251	174
Adjusted operating margin, %	9.0	4.8	7.5	5.3
Profit before tax, SEK million	121	59	177	115
Profit margin, %	6.8	3.5	5.2	3.5
Adjusted profit before tax, SEK million	121	50	177	106
Adjusted profit margin, %	6.8	3.0	5.2	3.2
Net profit, SEK million	93	46	147	100
Earnings per share, SEK	1.57	0.77	2.49	1.69
Cash flow from operating activities, SEK million	148	10	310	172
Equity/assets ratio, %	47	42	47	45

### Profit margin %

**TARGET**  
8 per cent over time

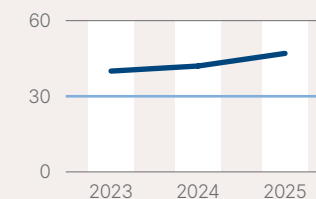
**OUTCOME Q1-Q2 2025**  
**6.8%**



### Equity/assets ratio %

**TARGET**  
Exceed 30 per cent

**OUTCOME Q1-Q2 2025**  
**47%**



## CEO's comments

We continue to see good results from our efforts to adapt and transform organisations. Several large orders received in recent months further strengthen the effect going forward.

With traditional markets in decline, the share of sales to new customers has grown. Though initially more resource-intensive, these sales are projected to have a growing positive impact on profitability. The same applies to our efforts to transition towards more service-oriented activities.

Revenue in the second quarter was slightly lower than last year but operating profit improved by 28 per cent. The operating margin was 8.8 per cent (6.8) and the profit margin 6.6 per cent (4.7). Operating cash flow amounted to SEK 130 million (-13).

Summarising the first half of the year, Group revenue increased by 3 per cent compared to the corresponding period last year. Operating profit improved by 74 per cent and the operating margin was 9.0 per cent (5.3). The profit margin was 6.8 per cent (3.5). Cash flow from operating activities amounted to SEK 148 million (10).

### Performance

Relative to the first half of 2024, both Industrial Products and Precision Technology showed clear growth, while Industrial Solutions dropped somewhat in terms of revenue due to slightly lower volumes in the second quarter. However, profitability was significantly higher in all business units. In percentage terms, the most notable improvement was seen in Precision Technology, driven by strong performance across the majority of the business unit's companies. In the other two business units, there was more variation across individual entities, in part due to ongoing transitions and specific market challenges.

### Market conditions

The economy has not shown any clear general improvement, but there is increased stability in demand. The defence and medical

technology sectors continue to perform well. The can manufacturing industry is showing more positive signals than it has in a long time, and we secured several significant orders in this segment during the quarter. After a period of subdued activity, the agricultural sector is also trending in a more favourable direction.

### Looking to the future

Overall, the market situation is largely unchanged from the previous quarter and many of our customers remain cautious in placing orders. However, with new projects gradually scaling up and several major deals finalised in recent months, the potential for year-on-year improvement continues to strengthen.

Concerns about the negative impact of the new U.S. trade policy have, so far, proven unfounded. In light of our experience that conditions can shift quickly, we maintain a high level of vigilance through close collaboration with our customers and suppliers.

Our work on adapting and adjusting to the current global situation continues. At the same time, we are working proactively to find new business niches and developing our offer to meet the needs of our customers, particularly in terms of after-sales services. We are also intensifying our activities related to acquisitions.

After the balance sheet date, we sold a real estate company in Skogås, just south of Stockholm. This will further strengthen our financial position and free up resources for future investments.

Lennart Persson  
President and CEO



Key figures Q2	2025	2024
Net revenue, SEK million	880	896
Operating margin, %	8.8	6.8
Profit margin, %	6.6	4.7
Net profit, SEK million	45	33
Earnings per share, SEK	0.76	0.55

Key figures Q1–Q2	2025	2024
Net revenue, SEK million	1,773	1,721
Operating margin, %	9.0	5.3
Profit margin, %	6.8	3.5
Net profit, SEK million	93	46
Earnings per share, SEK	1.57	0.77

## Summary of the period

Strong performance in the second quarter resulted in organic growth of just over 8 per cent and an improvement in operating profit of 44 per cent compared to the corresponding period last year. For the interim period, this meant that the operating margin strengthened from 8.2 to 11.1 per cent. Several of the business unit's operations continued to generate strong results, while those having previously suffered greater profitability challenges showed clear improvements.

While affected markets continued to exhibit general caution, overall demand was higher and more stable compared to the corresponding period last year.

Dansk Rotations Plastic, which was acquired in 2024, changed its name to Cipax Danmark.

### Sales and profit

Net sales for the second quarter totalled SEK 264 million, an increase of SEK 20 million from the previous year. Accumulated sales for the first half of the year rose by SEK 38 million to SEK 492 million.

Operating profit improved by SEK 10 million and totalled SEK 34 million for the second quarter. Corresponding figures for the first half of the year were SEK 18 million and SEK 55 million respectively.

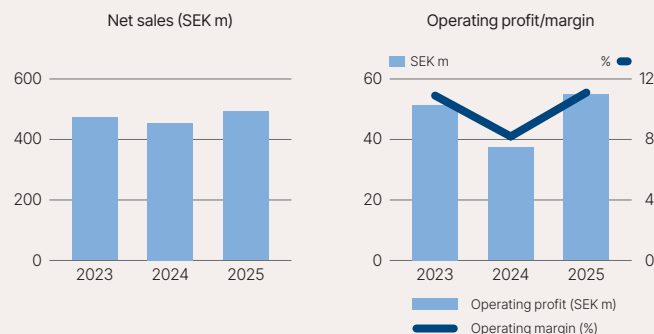
We saw good performances in several of the business unit's companies and a stabilisation in deliveries to the automotive sector. Ongoing reorganisations and adjustments continue to have an impact, mainly in the form of relocating production from a Norwegian operation to a sister company in Sweden.

### Market trends

The positive trend in order intake continued throughout the quarter, with the total order book slightly exceeding the level recorded at mid-year last year. Demand was generally perceived to be somewhat more stable, but inflows varied across entities and months.

Boat sales remained strong and the automotive sector returned to a more normalised state. Here, new larger projects are due to start up. Sales of proprietary products to the furniture and interior design sectors are continuing at a good pace. The market shows a strong interest in newly developed parts. Demand for products related to infrastructure and other industries remained somewhat subdued.

OUTCOME TREND Q1-Q2



Industrial Products summary	2025 Q1-Q2	2024 Q1-Q2	2024 Q1-Q4
Net sales, SEK million	491.7	453.6	834.1
Organic growth, %	+5.2	-6.7	-6.3
Growth through acquisitions, %	+3.2	+2.8	+4.3
Operating profit, SEK million	54.8	37.3	32.3
Operating margin, %	11.1	8.2	3.9
Adjusted operating profit, SEK million	54.8	38.6	53.5
Adjusted operating margin, %	11.1	8.5	6.4
Average number of employees	391	391	398

### SUSTAINABLE FUNCTIONALITY

Industrial Products is an innovative business unit specialising in customer-specific projects and in-house developed solutions in polymer processing. Advanced production methods and high technical expertise are used to create durable, functional products. By working closely with global manufacturers and engineering industries, this business unit ensures high quality and cost efficiency in every project. The largest customer segments are found within the automotive, infrastructure & environment and agriculture & forestry sectors. The business unit has operating entities in Sweden, Norway, Estonia, the Netherlands, Denmark, Poland and Finland.

## Summary of the period

The second quarter was somewhat weaker in terms of both sales and operating profit than the corresponding period last year. However, profitability rose and for the interim period as a whole, the operating margin improved from 5.3 to 8.7 per cent.

Our companies generally saw slightly higher activity in the markets concerned, although the uncertain external environment continues to have a dampening effect on demand. After a lull in the can manufacturing industry, customers are now announcing new projects. Several large orders received during the quarter will provide long-term support.

### Sales and profit

Net sales for the second quarter totalled SEK 482 million, a decrease of SEK 54 million from the previous year. Accumulated sales for the first half of the year fell by SEK 16 million to SEK 1,022 million.

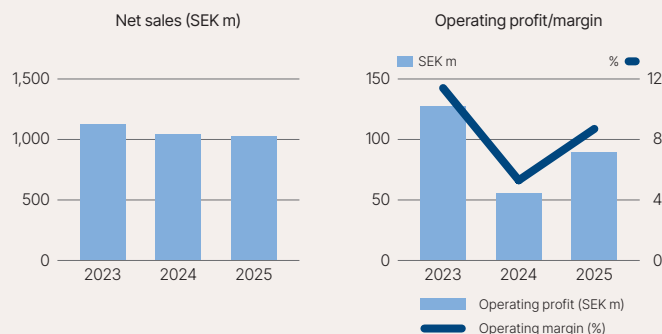
Operating profit was marginally lower than last year and totalled SEK 36 million for the second quarter. For the first half of the year, operating profit improved by SEK 34 million to SEK 89 million.

The operational adjustments made – and those still underway – continue to positively impact overall results. The development of the aftermarket offer generates both growth and margin improvement.

### Market trends

Generally speaking, the period did not bring any significant changes in demand in the business unit's primary sectors. However, positive signals have come from several customer segments and in recent months our companies have won some major projects for can handling. In most other packaging, as well as in automation linked to sustainable energy, the level of activity remains low.

OUTCOME TREND Q1-Q2



Industrial Solutions summary	2025 Q1-Q2	2024 Q1-Q2	2024 Q1-Q4
Net sales, SEK million	1,022.2	1,037.6	2,032.6
Organic growth, %	-5.7	-15.6	-13.8
Growth through acquisitions, %	+4.2	+8.4	+9.4
Operating profit, SEK million	88.8	54.8	86.1
Operating margin, %	8.7	5.3	4.2
Adjusted operating profit, SEK million	88.8	44.8	122.4
Adjusted operating margin, %	8.7	4.3	6.0
Average number of employees	703	790	772

### INNOVATIVE SOLUTIONS

Within the Industrial Solutions business unit, advanced automated solutions that optimise global production flows are created. Through customised conveyors, packaging machines and end-to-end solutions with digital control and traceability, business unit companies deliver innovation, efficiency and precision. Robotic integration and intelligent control systems ensure high quality, hygiene and flexibility for customers working in the packaging, food, pharmaceutical and infrastructure sectors. The business unit has operating entities in Sweden, Denmark, the Netherlands, the USA, China and Australia.

## Summary of the period

Compared to the corresponding period last year, the business unit's companies collectively achieved growth of 14 percent and an operating profit improvement of 116 percent in the second quarter. Over the whole interim period, the operating margin strengthened from 8.6 to 15.0 per cent.

Deliveries to customers linked to the defence and medical technology sectors continued to increase. Relative to the same period last year, total new orders were significantly higher.

### Sales and profit

Net sales for the second quarter totalled SEK 134 million, an increase of SEK 17 million from the previous year. Accumulated sales for the first half of the year rose by SEK 29 million to SEK 260 million.

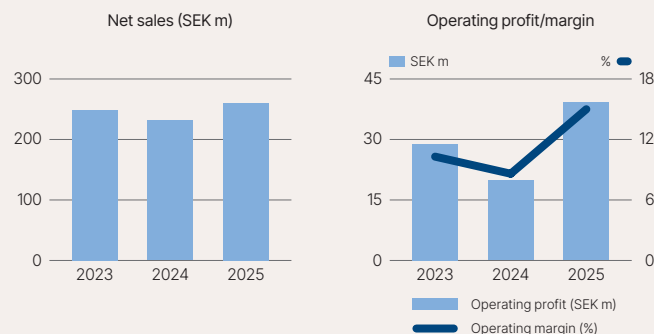
Operating profit improved by SEK 10 million and totalled SEK 19 million for the second quarter. Corresponding figures for the first half of the year were SEK 19 million and SEK 39 million respectively.

Implemented and ongoing activities to adapt operations have gradually had an increasing impact on profitability.

### Market trends

The cautiously optimistic market outlook observed at the beginning of the year remains, with overall stabilisation in both order intake and production volumes. The growth of the business unit's companies is currently mainly related to the defence sector and medical technology customers.

OUTCOME TREND Q1-Q2



Precision Technology summary	2025 Q1-Q2	2024 Q1-Q2	2024 Q1-Q4
Net sales, SEK million	259.7	230.5	448.9
Organic growth, %	+12.7	-7.2	-1.4
Growth through acquisitions, %	–	–	–
Operating profit, SEK million	39.0	19.8	36.2
Operating margin, %	15.0	8.6	8.1
Adjusted operating profit, SEK million	39.0	19.8	36.2
Adjusted operating margin, %	15.0	8.6	8.1
Average number of employees	225	231	229

### PRECISE PRECISION

Precision Technology offers advanced machining in metal and polymeric materials for demanding industrial segments. High-tech CNC processes, industrial 3D printing and laser welding are used to manufacture complex components with maximum precision and quality. With end-to-end solutions from project management to production and verification, Precision Technology serves global operators in the medtech, defence, aerospace, automotive and energy sectors. The business unit has operating entities in Sweden.



## General information

All amounts are reported in millions of Swedish kronor and relate to the Group, unless otherwise indicated. Amounts in brackets refer to the corresponding period last year. Definitions are found on page 14.

## Revenue and profit

### *The second quarter*

Net revenue totalled SEK 880 million (896). Adjusted operating profit amounted to SEK 77 million (52), corresponding to an adjusted operating margin of 8.8 per cent (5.8). Operating profit amounted to SEK 77 million (61), corresponding to an operating margin of 8.8 per cent (6.8). Profit before tax was SEK 58 million (42).

### *The interim period*

Net revenue totalled SEK 1,773 million (1,721). Adjusted operating profit amounted to SEK 160 million (83), corresponding to an adjusted operating margin of 9.0 per cent (4.8). Operating profit amounted to SEK 160 million (92), corresponding to an operating margin of 9.0 per cent (5.3). Profit before tax was SEK 121 million (59).

## Items affecting comparability

### *The interim period*

The profit in the period includes no items affecting comparability. The previous year's profit include items affecting comparability totalising SEK 9 million related to business combinations.

## Share data and key figures

### *The interim period*

Basic earnings per share were SEK 1.57 (0.77). Equity per share was SEK 30.22 (28.03). The average number of outstanding shares was 59,310,608 (59,216,943). The equity/assets ratio was 47 per cent (42) at the end of the period. The average number of employees was 1,331 (1,424).

## Important events during the period

In February 2025, Marilyn Lindh, Chief Sustainability Officer at XANO, was appointed member of the Group Management, which since before included Lennart Persson, President and CEO, and Marie Ek Jonson, CFO.

## Events after the end of the period

On 4 July, all the shares in AB LK Precision Invest, owner of two industrial properties at Länna industriområde in Skogås, just south of Stockholm, were sold. On an ongoing basis, the divestment will have a small impact on XANO's earnings and financial position. The purchase price, which was paid in cash, amounted to SEK 43 million and brings an estimated capital gain of SEK 39 million.

The sale entails an increased capital scope and is part of XANO's continued work with aggressive transformation through investments in product development and innovations as well as through acquisitions and establishment in new geographical areas and market niches.

## Investments

### *The second quarter*

Net investments in non-current assets came to SEK 20 million (145), of which SEK 3 million related to intangible assets, SEK 18 million to property, plant and equipment, SEK -7 million to financial assets and SEK 6 million to right-of-use assets.

### *The interim period*

Net investments in non-current assets came to SEK 34 million (241), of which SEK 5 million related to intangible assets, SEK 27 million to property, plant and equipment, SEK -8 million to financial assets and SEK 10 million to right-of-use assets.

## Cash flow and liquidity

### *The interim period*

Cash flow from operating activities amounted to SEK 148 million (10). Improved profit performance and lower tax payments contribute to the period's strong cash flow.

Liquid assets, including lines of credit granted but not utilised, totalled SEK 1,468 million (1,195) on the closing day.

## Risks and uncertainty factors

The Group's main risks and uncertainty factors include operational risks associated with customers and suppliers and other external factors such as price risks for input goods. In addition, there are financial risks as a result of changes in exchange rates and interest rate levels.

The Group's operations span many different sectors and customer segments, which generally entails a good spreading of risk. Our level of preparedness to make adjustments is also high. The willingness to invest on the part of some of the Group's major customers is closely linked to the development of the global economy. We are not witnessing any quick turnaround and recovery in the established markets where we have been experiencing declining trends. Geopolitical turmoil in several parts of the world may contribute to increased inflation and price risks, as well as disruptions in supply chains. In addition, uncertainty surrounds the future of global trade due to ongoing U.S. tariffs and reciprocal measures from other countries. XANO works with proactive price and contract management to meet cost increases.

A statement on the Group's other main financial and operational risks can be found on pages 87–88 of the 2024 annual report.

## Next report date

The interim report for the period 1 January to 30 September 2025 will be presented on Thursday 30 October 2025.

The undersigned declare that this half-yearly interim report provides a true summary of the Parent Company's and the Group's activities, position and results. It also describes significant risks and uncertainty factors facing the Parent Company and the companies that form the Group.

Jönköping, 10 July 2025

Fredrik Rapp  
Chair of the Board

Anna Benjamin  
Vice Chair of the Board

Petter Fägersten  
Board member

Jennie Hammer Viskari  
Board member

Pontus Cornelius  
Board member

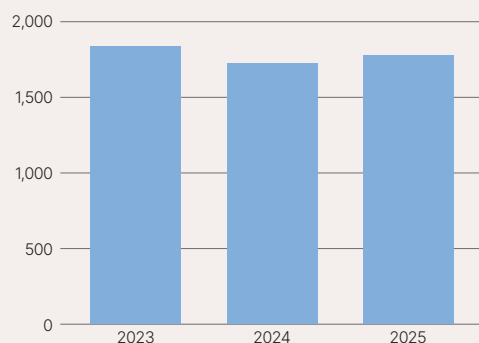
Vibeke Gyllenram  
Board member

Lennart Persson  
CEO

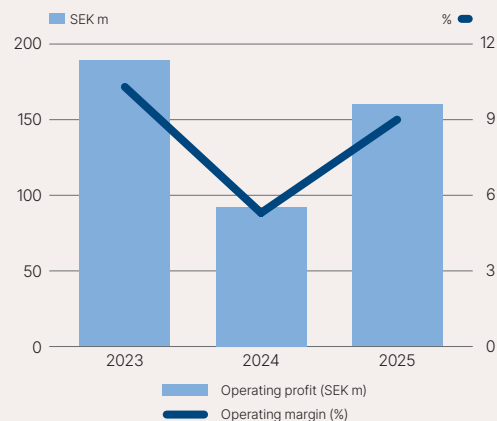
*This report has not been reviewed by the company's auditor.*

## OUTCOME TREND Q1-Q2

Net revenue (SEK m)



Operating profit / Operating margin



### Consolidated statement of comprehensive income

(summary, SEK million)

	Note	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Net revenue	3	880	896	1,773	1,721	3,367	3,315
Cost of goods sold		-678	-710	-1,369	-1,377	-2,672	-2,680
Gross profit		202	186	404	344	695	635
Selling expenses		-81	-91	-158	-176	-349	-367
Administrative expenses		-41	-46	-83	-91	-163	-171
Other operating income		4	15	9	22	87	100
Other operating expenses		-7	-3	-12	-7	-19	-14
Profit from participations in associated companies		0	0	0	0	0	0
Operating profit	2	77	61	160	92	251	183
Financial income	2	14	5	41	11	73	43
Financial expenses	2	-33	-24	-80	-44	-147	-111
Profit before tax	3	58	42	121	59	177	115
Tax	4	-13	-9	-28	-13	-30	-15
Net profit for the period	8	45	33	93	46	147	100
– of which attributable to shareholders of the Parent Company		45	33	93	46	147	100
<b>Other comprehensive income</b>							
<i>Items that may be reclassified to net profit for the period</i>							
Change in hedging reserve including tax	5	-5	-1	-4	0	-6	-2
Translation differences	5	2	-3	-17	9	-14	12
Other comprehensive income		-3	-4	-21	9	-20	10
Comprehensive income for the period		42	29	72	55	127	110
– of which attributable to shareholders of the Parent Company		42	29	72	55	127	110
Basic earnings per share, SEK	6	0.76	0.55	1.57	0.77	2.49	1.69
Diluted earnings per share, SEK	6	0.76	0.55	1.57	0.77	2.49	1.69

### Items affecting comparability

Costs for restructuring activities <sup>1)</sup>	–	–	–	–	-35	-35
Items related to business combinations <sup>2)</sup>	–	9	–	9	66	75
Other items <sup>3)</sup>	–	–	–	–	-31	-31
<b>Total</b>		<b>9</b>	<b>9</b>	<b>9</b>	<b>0</b>	<b>9</b>

<sup>1)</sup> The 2024 full-year amount includes, inter alia, redundancy costs for personnel, impairment of right-of-use assets and relocation costs when transferring production between units.

<sup>2)</sup> Amounts for the 2024 interim period and full year include adjusted conditional purchase price for Integrated Packaging Solutions, LLC amounting to SEK 10.5 million. The 2024 full-year amount also include a capital gain of SEK 66 million from divestment of XANO Fastigheter Ljungarum AB.

<sup>3)</sup> The 2024 full-year amount refers to impairment of accounts receivable.

Consolidated statement of financial position <i>(summary, SEK million)</i>	Note	2025 30 Jun	2024 30 Jun	2024 31 Dec
<b>ASSETS</b>				
Goodwill		1,177	1,205	1,204
Other intangible non-current assets		176	175	190
Property, plant and equipment		694	776	720
Right-of-use assets		127	113	148
Other non-current assets		13	11	22
<b>Total non-current assets</b>		<b>2,187</b>	<b>2,280</b>	<b>2,284</b>
Inventories		479	512	501
Current receivables	7	915	935	771
Cash and cash equivalents	7	266	254	227
<b>Total current assets</b>		<b>1,660</b>	<b>1,701</b>	<b>1,499</b>
<b>TOTAL ASSETS</b>		<b>3,847</b>	<b>3,981</b>	<b>3,783</b>
<b>EQUITY AND LIABILITIES</b>				
Equity		1,792	1,662	1,720
Non-current liabilities	7	1,081	1,244	1,191
Current liabilities	7	974	1,075	872
<b>TOTAL EQUITY AND LIABILITIES</b>		<b>3,847</b>	<b>3,981</b>	<b>3,783</b>

Reporting of liabilities has been adjusted compared with the 2024 year-end report.

Consolidated statement of changes in equity <i>(summary, SEK million)</i>	2025 30 Jun	2024 30 Jun	2024 31 Dec
Opening balance	1,720	1,651	1,651
Net profit for the period	93	46	100
Other comprehensive income	-21	9	10
<b>Comprehensive income for the period</b>	<b>72</b>	<b>55</b>	<b>110</b>
Effect of convertible loan issued	–	–	3
Transfer of treasury shares	–	15	15
Cash dividends paid	–	-59	-59
<b>Total transactions with shareholders</b>	<b>–</b>	<b>-44</b>	<b>-41</b>
<b>Closing balance</b>	<b>1,792</b>	<b>1,662</b>	<b>1,720</b>
<i>– of which attributable to shareholders of the Parent Company</i>	<i>1,792</i>	<i>1,662</i>	<i>1,720</i>

Consolidated cash flow statement <i>(summary, SEK million)</i>	Note	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Operating profit		77	61	160	92	251	183
Interest and income tax paid/received and adjustments for non-cash items		9	-27	45	-33	92	14
Change in working capital		44	-47	-57	-49	-33	-25
<b>Cash flow from operating activities</b>		<b>130</b>	<b>-13</b>	<b>148</b>	<b>10</b>	<b>310</b>	<b>172</b>
Investments							
Acquisition/sale of subsidiaries	8	–	-93	–	-108	–	-25
Other		-14	-47	-24	-58	9	-108
<b>Cash flow after investments</b>		<b>116</b>	<b>-153</b>	<b>124</b>	<b>-156</b>	<b>319</b>	<b>39</b>
Cash dividends paid		–	-30	–	-30	-29	-59
Cash flow from other financing activities		-75	134	-73	121	-272	-78
<b>Cash flow for the period</b>		<b>41</b>	<b>-49</b>	<b>51</b>	<b>-65</b>	<b>18</b>	<b>-98</b>
Cash and cash equivalents at the start of the period		213	311	227	309	254	309
Exchange rate differences in cash and cash equivalents		12	-8	-12	10	-6	16
<b>Cash and cash equivalents at the end of the period</b>		<b>266</b>	<b>254</b>	<b>266</b>	<b>254</b>	<b>266</b>	<b>227</b>



## NOTES, GROUP

### ■ NOTE 1

#### Accounting policies

This interim report has been prepared in accordance with IAS 34 Interim Financial Reporting and applicable regulations of the Swedish Annual Accounts Act. The Group and the Parent Company apply the same accounting policies as described in the 2024 annual report with the exceptions of new or revised standards, interpretations and improvements, which are applied as from 1 January 2025. The critical assessments and the sources of estimates when preparing this interim report are the same as in the most recent annual report.

### ■ NOTE 2

#### Comments on items reported in the consolidated income statement

In this interim report, the Group presents certain financial indicators that are not defined in IFRS. These indicators aim to provide supplementary information as they contribute to the understanding of the Group's financial development.

Items affecting comparability are non-recurring items that have a material financial impact. These may include transactions related to restructuring activities and business combinations. A breakdown of items affecting comparability by period is provided on page 7 in conjunction with the income statement.

Financial items include exchange rate effects amounting to SEK -7.8 million (0.9) for the interim period and SEK 1.1 million for the 2024 full year.

### ■ NOTE 3

#### Net revenue and profit/loss before tax

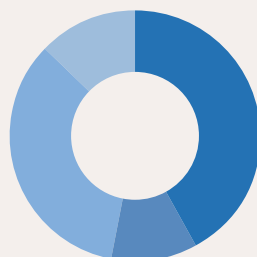
Net revenue refers to revenue from contracts with customers. The information on segments is provided from the management's perspective, which means that reporting corresponds to the way in which the information is presented internally. The Group reports on the following segments: Industrial Products, Industrial Solutions and Precision Technology. The operations within each segment are described on pages 3–5. The segments are reported in accordance with the same accounting policies as the Group. Market conditions are applied to transactions between the segments.

### ■ NOTE 3 contd

Net revenue and breakdown of income by segment	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024 12 mths Jan-Dec
<i>(SEK million)</i>					
<b>INDUSTRIAL PRODUCTS</b>	<b>264</b>	<b>244</b>	<b>492</b>	<b>454</b>	<b>834</b>
Breakdown by geographic market <sup>1)</sup>					
Sweden	105	92	184	180	328
Rest of the Nordic countries	71	60	130	89	174
Rest of Europe	87	88	174	180	325
Rest of the world	1	4	4	5	7
Breakdown by type of product					
Proprietary products	91	77	158	121	226
Customer-specific manufacturing	173	167	334	333	608
Breakdown by timing of revenue recognition					
Goods and services transferred at a point in time	261	244	489	454	834
Projects transferred over time	3	–	3	–	–
<b>INDUSTRIAL SOLUTIONS</b>	<b>482</b>	<b>536</b>	<b>1022</b>	<b>1,038</b>	<b>2,033</b>
Breakdown by geographic market <sup>1)</sup>					
Sweden	159	141	345	258	543
Rest of the Nordic countries	22	35	62	61	123
Rest of Europe	206	233	417	474	856
Rest of the world	95	127	198	245	511
Breakdown by type of product					
Proprietary products	346	411	741	791	1,565
Customer-specific manufacturing	136	125	281	247	468
Breakdown by timing of revenue recognition					
Goods and services transferred at a point in time	197	177	395	351	712
Services transferred over time	22	33	47	61	119
Projects transferred over time	263	326	580	626	1,202
<b>PRECISION TECHNOLOGY</b>	<b>134</b>	<b>117</b>	<b>260</b>	<b>230</b>	<b>449</b>
Breakdown by geographic market <sup>1)</sup>					
Sweden	113	95	219	188	374
Rest of the Nordic countries	1	1	2	4	6
Rest of Europe	7	13	15	26	42
Rest of the world	13	8	24	12	27
Breakdown by type of product					
Proprietary products	1	1	1	1	2
Customer-specific manufacturing	133	116	259	229	447
Breakdown by timing of revenue recognition					
Goods and services transferred at a point in time	134	117	260	230	449

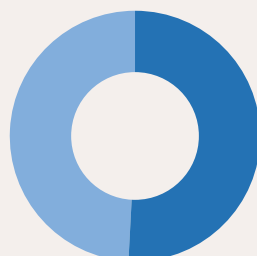
## BREAKDOWN OF INCOME Q1-Q2

By geographic market



- ▶ Sweden
- ▶ Rest of the Nordic countries
- ▶ Rest of Europe
- ▶ Rest of the world

By type of product



- ▶ Proprietary products & systems
- ▶ Customer-specific manufacturing

### NOTE 3 contd

Net revenue and breakdown of income by segment	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024 12 mths Jan-Dec
(SEK million)					
GROUP TOTAL	880	896	1,773	1,721	3,315
Breakdown by geographic market <sup>1)</sup>					
Sweden	377	327	748	625	1,245
Rest of the Nordic countries	94	96	194	154	303
Rest of Europe	300	334	606	680	1,222
Rest of the world	109	139	225	262	545
Breakdown by type of product					
Proprietary products	438	488	900	912	1,792
Customer-specific manufacturing	442	408	873	809	1,523
Breakdown by timing of revenue recognition					
Goods and services transferred at a point in time	592	538	1,143	1,035	1,995
Services transferred over time	22	33	47	61	119
Projects transferred over time	266	325	583	625	1,201

<sup>1)</sup> Revenue by geographic market refers to revenue from customers according to where the customers are located.

Net revenue by segment	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
(SEK million)						
Industrial Products	264	244	492	454		834
Industrial Solutions	482	536	1,022	1,038		2,033
Precision Technology	134	117	260	230		449
Eliminations	–	–1	–1	–1		–1
Group total	880	896	1,773	1,721		3,315

Profit/loss before tax by segment <sup>1)</sup>	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
(SEK million)						
Industrial Products	29	18	43	27		9
Industrial Solutions	18	21	54	25		26
Precision Technology	17	4	34	12		21
Undistributed items	–6	–1	–10	–5		59
Group total	58	42	121	59		115

<sup>1)</sup> The segment figures refer to the profit/loss before the distribution of group-wide costs and tax in accordance with internal reporting. Undistributed items mainly refer to the Parent Company.

## ■ NOTE 4

### Tax

Tax amounts to 23 per cent (23) of profit before tax for the interim period.

## ■ NOTE 5

### Other comprehensive income

Change in hedging reserve including tax refers to the effective component of the change in value of derivative instruments used for hedge accounting. Translation differences refer to the effects of changes in exchange rates when net investments in non-Swedish subsidiaries are translated to SEK. The amount is reported net of hedging contracts.

## ■ NOTE 6

### Earnings per share

On the closing day, the total number of shares stands at 59,640,298, divided between 14,577,600 Class A shares and 45,062,698 Class B shares. After deduction for the company's own holding, 329,690 Class B shares, the number of outstanding shares is 59,310,608. The average number of outstanding shares was 59,310,608 during the interim period. The average number of shares in the company's custody was 329,690 during the period. Each Class A share entitles ten votes, and each Class B share entitles one vote. The number of votes, following deductions for the company's own holding, is 190,509,008 on the closing day.

## ■ NOTE 6 *contd*

Basic earnings per share	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Net profit for the period, SEK million	45.0	32.5	93.2	45.7	147.5	100.0
Average number of outstanding shares, thousands <sup>1)</sup>	59,310	59,303	59,310	59,217	59,310	59,264
<b>Basic earnings per share, SEK <sup>1)</sup></b>	<b>0.76</b>	<b>0.55</b>	<b>1.57</b>	<b>0.77</b>	<b>2.49</b>	<b>1.69</b>

Diluted earnings per share	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Net profit for the period, SEK million	45.0	32.5	93.2	45.7	147.5	100.0
Interest expense on convertible bonds, SEK million <sup>2)</sup>	0.5	–	1.0	–	1.6	0.6
Issue expenses for convertible bonds, SEK million	0.0	–	0.0	–	0.0	0.0
Adjusted income, SEK million	45.5	32.5	94.2	45.7	149.1	100.6
Average number of outstanding shares, thousands <sup>1)</sup>	59,310	59,303	59,310	59,217	59,310	59,264
Adjustment for presumed conversion of convertible bonds, thousands	330	–	330	–	248	83
Average number of outstanding shares after dilution, thousand <sup>1)</sup>	59,640	59,303	59,640	59,217	59,558	59,347
<b>Diluted earnings per share, SEK <sup>1)</sup></b>	<b>0.76</b>	<b>0.55</b>	<b>1.57</b>	<b>0.77</b>	<b>2.49</b>	<b>1.69</b>

<sup>1)</sup> 179,442 own shares were transferred in connection with business combinations in April 2024.

<sup>2)</sup> Constitutes current interest for convertible loan adjusted to market interest rate.

## NOTE 7

### Financial assets and liabilities

Financial assets and liabilities comprise cash and cash equivalents, accounts receivable, loan claims, loan liabilities, accounts payable and any derivatives. The financial assets and liabilities are distributed by category as stated below.

## NOTE 8

### Business combinations

No business combinations or divestments have taken place in 2025.

Graniten Engineering AB is included in the consolidated results from 22 March 2024. Dansk Rotations Plastic ApS is included in the consolidated results from 5 April 2024. If the acquired entities had been part of the Group throughout 2024, revenue would have amounted to SEK 3,354 million, while net profit would have been approx. SEK 102 million.

All the shares in XANO Fastigheter Ljungarum AB were divested as per 28 October 2024.

## NOTE 7 contd

DISTRIBUTION BY CATEGORY 2025-06-30 (2024-06-30)	Loan and accounts receivable valued at accrued acquisition value		Financial assets/liabilities mea- sured at fair value through other comprehensive income		Other financial liabilities valued at accrued acquisition value		Total carrying amount		Fair value <sup>1)</sup>	
(SEK million)										
Accounts receivable	572	(562)	–	(–)			572	(562)	572	(562)
Derivative instruments <sup>2)</sup>	–	–	–	(8)			–	(8)	–	(8)
Cash and cash equivalents	266	(254)	–	(–)			266	(254)	266	(254)
<b>Total financial assets</b>	<b>838</b>	<b>(816)</b>	<b>–</b>	<b>(8)</b>			<b>838</b>	<b>(824)</b>		
Loan liabilities			–	(–)	837	(1,049)	837	(1,049)	837	(1,049)
Lease liabilities			–	(–)	141	(115)	141	(115)		
Convertible loan			–	(–)	33	(–)	33	(–)	35	(–)
Bank overdraft facilities			–	(–)	36	(113)	36	(113)	36	(113)
<i>Total interest-bearing liabilities</i>			–	(–)	1,047	(1,277)	1,047	(1,277)		
Accounts payable			–	(–)	241	(276)	241	(276)	241	(276)
Derivative instruments <sup>2)</sup>			1	(–)			1	(–)	1	(–)
<b>Total financial liabilities</b>			<b>1</b>	<b>(–)</b>	<b>1,288</b>	<b>(1,553)</b>	<b>1,289</b>	<b>(1,553)</b>		

<sup>1)</sup> The fair value of financial assets and liabilities, with the exception of the convertible loan and lease liabilities, is estimated to be the same as their carrying amount in all material respects.

<sup>2)</sup> Current receivables presented in the consolidated statement of financial position include interest derivatives measured at fair value of SEK – million (8) for the interim period and SEK 5 million for the full year. Current liabilities presented in the consolidated statement of financial position include interest derivatives measured at fair value of SEK 1 million (–) for the interim period and SEK – million for the full year. The derivatives are used for hedging purposes and belong to value level 2 under IFRS 13. The fair value measurement is based on a number of factors, including forward interest rates produced on the basis of observable yield curves.

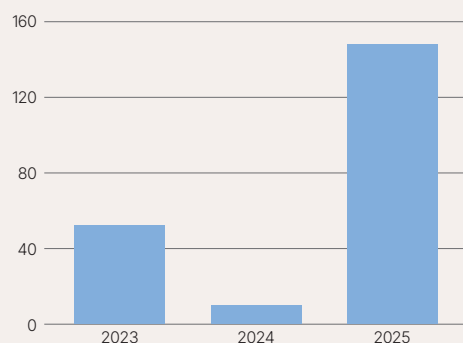
## OTHER DATA

Share data, Group	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Average number of outstanding shares, thousands	59,310	59,303	59,310	59,217	59,310	59,264
Average number of outstanding shares after dilution, thousands	59,640	59,303	59,640	59,217	59,558	59,347
Basic earnings per share, SEK	0.76	0.55	1.57	0.77	2.49	1.69
Diluted earnings per share, SEK	0.76	0.55	1.57	0.77	2.49	1.69
Cash flow from operating activities per share, SEK	2.19	-0.22	2.49	0.17	5.23	2.91
Total number of shares on closing day, thousands			59,640	59,640	59,640	59,640
Number of shares in own custody on closing day, thousands			330	330	330	330
Number of outstanding shares on closing day, thousands			59,310	59,310	59,310	59,310
Equity per share on closing day, SEK			30.22	28.03	30.22	28.99
Share price on closing day, SEK			62.70	86.90	62.70	56.20

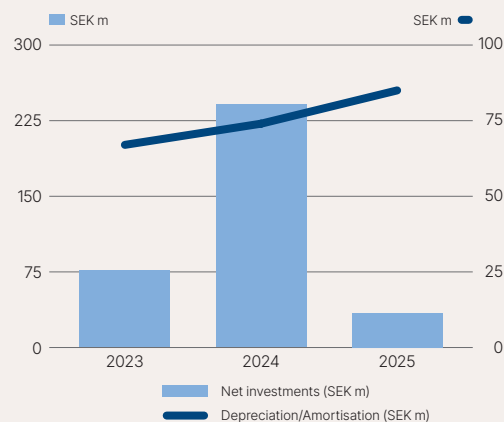
179,442 own shares were transferred in connection with business combinations in April 2024.

## OUTCOME TREND Q1-Q2

Cash flow from operating activities (SEK m)



Net investments in non-current assets / Depreciation and amortisation (SEK m)



### Key figures, Group

	2025 3 mths Apr-Jun	2024 3 mths Apr-Jun	2025 6 mths Jan-Jun	2024 6 mths Jan-Jun	2024/25 12 mths Jul-Jun	2024 12 mths Jan-Dec
Operating margin, %	8.8	6.8	9.0	5.3	7.5	5.5
Adjusted operating margin, %	8.8	5.8	9.0	4.8	7.5	5.3
Profit margin, %	6.6	4.7	6.8	3.5	5.2	3.5
Adjusted profit margin, %	6.6	3.8	6.8	3.0	5.2	3.2
Interest-bearing liabilities, SEK million			1,047	1,277	1,047	1,146
Deferred tax liabilities, SEK million			112	111	112	108
Lines of credit granted but not utilised, SEK million			1,202	941	1,202	1,146
Return on equity p.a., %			10.6	5.5	8.6	6.0
Return on capital employed p.a., %			14.1	7.3	11.3	7.9
Return on total capital p.a., %			10.6	5.3	8.4	5.9
Average equity, SEK million			1,754	1,663	1,715	1,672
Average capital employed, SEK million			2,853	2,847	2,868	2,849
Average total capital, SEK million			3,804	3,869	3,856	3,856
Interest coverage ratio, multiple			2.5	2.4	2.2	2.0
Equity/assets ratio, %			47	42	47	45
Depreciation and amortisation, SEK million	42	39	85	74	180	169
EBITDA, SEK million	119	100	245	166	431	352
Adjusted EBITDA, SEK million	119	91	245	157	420	332
Net investments in non-current assets, SEK million	20	145	34	241	125	332
Employees, average number	1,333	1,457	1,331	1,424	1,365	1,411

### Quarterly summary, Group

	2025 Q2	2024 Q2	2025 Q1	2024 Q1	2024 Q4	2023 Q4	2024 Q3	2023 Q3
Net revenue, SEK m	880	896	893	825	857	836	737	757
Gross profit, SEK m	202	186	202	158	159	179	132	159
Operating profit, SEK m	77	61	83	31	78	54	13	58
Adjusted operating profit, SEK m	77	52	83	31	64	54	27	61
Profit before tax, SEK m	58	42	63	17	64	23	-8	44
Net profit for the period, SEK m	45	33	48	13	61	18	-7	33
Operating margin, %	8.8	6.8	9.3	3.8	9.1	6.5	1.7	7.7
Adjusted operating margin, %	8.8	5.8	9.3	3.8	7.5	6.5	3.6	8.1
Profit margin, %	6.6	4.7	7.0	2.1	7.5	2.9	-1.2	5.7
Adjusted profit margin, %	6.6	3.8	7.0	2.1	5.9	2.9	0.6	6.1
Equity/assets ratio, %	47	42	46	43	45	44	42	41
Basic earnings per share, SEK	0.76	0.55	0.81	0.22	1.03	0.30	-0.11	0.57
Cash flow from operating activities per share, SEK	2.19	-0.22	0.30	0.39	0.56	5.58	2.18	2.45

## Definitions

### ADJUSTED EBITDA

Operating profit less items affecting comparability plus depreciation and amortisation of tangible and intangible non-current assets.

### ADJUSTED OPERATING MARGIN

Operating profit less items affecting comparability in relation to net revenue.

### ADJUSTED OPERATING PROFIT

Operating profit less items affecting comparability.

### ADJUSTED PROFIT BEFORE TAX

Profit before tax less items affecting comparability.

### ADJUSTED PROFIT MARGIN

Profit before tax less items affecting comparability in relation to net revenue.

### AVERAGE NUMBER OF EMPLOYEES

Average number of employees during the period based on working hours. Employees who are covered by short-term work/temporary layoffs are only included to the extent that relates to actually worked time.

### BASIC EARNINGS PER SHARE

Net profit in relation to the average number of outstanding shares.

### CAPITAL EMPLOYED

Balance sheet total less non-interest-bearing liabilities.

### CASH FLOW FROM OPERATING ACTIVITIES PER SHARE

Cash flow from operating activities in relation to the average number of outstanding shares.

### DILUTED EARNINGS PER SHARE

Net profit plus costs relating to convertible loan in relation to the average number of outstanding shares plus the average number of shares added at conversion of outstanding convertibles.

### EBITDA

Operating profit plus depreciation and amortisation of tangible and intangible non-current assets.

### EQUITY PER SHARE

Equity in relation to the number of outstanding shares on the closing day.

### EQUITY/ASSETS RATIO

Equity in relation to total capital.

### INTEREST COVERAGE RATIO

Profit before tax plus financial expenses in relation to financial expenses.

### NET INVESTMENTS

Closing balance less opening balance plus amortisation/depreciation, impairment costs and translation differences relating to non-current assets.

### ITEMS AFFECTING COMPARABILITY

Events or transactions that have a material financial impact and whose effects on earnings are important to note when comparing the financial results for the period with results for previous periods.

### OPERATING MARGIN

Operating profit in relation to net revenue.

### ORGANIC GROWTH

Growth in net revenue generated by the Group's own efforts and in existing structure. The amount has not been adjusted for exchange rate fluctuations.

### PROFIT MARGIN

Profit before tax in relation to net revenue.

### RETURN ON CAPITAL EMPLOYED

Profit before tax plus financial expenses in relation to average capital employed.

### RETURN ON EQUITY

Net profit in relation to average equity.

### RETURN ON TOTAL CAPITAL

Profit before tax plus financial expenses in relation to average total capital.

### REVENUE GROWTH

Net revenue for the period in relation to net revenue for a comparative period.

### TOTAL CAPITAL

Total equity and liabilities (balance sheet total).

## Key figures

Key figures included in this report derive primarily from the disclosure requirements according to IFRS. Other performance indicators, known as alternative key figures, describe e.g. the profit trend, financial strength and how the Group has invested its capital. The Group is of the opinion that these indicators provide valuable complementary information as they contribute to the understanding of the Group's financial development. Performance indicators are calculated in accordance with the definitions presented in this interim report.

Presented key figures take the nature of the business into account and are deemed to provide relevant information to shareholders and other stakeholders for assessing the Group's potential to carry out strategic investments, fulfil financial commitments and provide yield for shareholders at the same time as achieving comparability with other companies. The margin measures are also presented internally for each segment. For reconciliation of key figures, see page 90 in the 2024 annual report.



## Parent Company's financial reports and notes

Income statement, Parent Company		2025	2024	2025	2024	2024
(summary, SEK million)		3 mths	3 mths	6 mths	6 mths	12 mths
	Note	Apr-Jun	Apr-Jun	Jan-Jun	Jan-Jun	Jan-Dec
Net revenue	1	8.1	7.9	16.2	15.8	33.0
Selling and administrative expenses		-12.6	-9.7	-24.1	-20.8	-41.4
Operating profit/loss		-4.5	-1.8	-7.9	-5.0	-8.4
Profit from participations in Group companies		85.0	25.0	85.0	25.0	91.9
Other financial items		-0.8	4.8	4.9	12.0	21.4
Profit/loss after financial items		79.7	28.0	82.0	32.0	104.9
Appropriations		–	–	–	–	30.8
Tax	2	1.0	0.6	0.5	-1.4	-6.7
Net profit for the period		80.7	27.4	82.5	30.6	129.0
Statement of comprehensive income						
Net profit for the period		80.7	27.4	82.5	30.6	129.0
Other comprehensive income		–	–	–	–	–
Comprehensive income for the period		80.7	27.4	82.5	30.6	129.0

Reporting of Group contribution received has been adjusted compared with the 2024 year-end report.

Cash flow statement, Parent Company		2025	2024	2025	2024	2024
(summary, SEK million)		3 mths	3 mths	6 mths	6 mths	12 mths
		Apr-Jun	Apr-Jun	Jan-Jun	Jan-Jun	Jan-Dec
Operating profit/loss		-4.5	-1.8	-7.9	-5.0	-8.4
Interest and income tax paid/received and adjustments for non-cash items		78.0	18.3	78.2	15.5	165.6
Change in working capital		-78.9	-122.5	-91.4	-117.5	-170.8
Cash flow from operating activities		-5.4	-106.0	-21.1	-107.0	-13.6
Investments		–	–	-0.5	–	-0.4
Cash flow after investments		-5.4	-106.0	-21.6	-107.0	-14.0
Financing		5.7	95.3	22.1	95.3	5.2
Cash flow for the period		0.3	-10.7	0.5	-11.7	-8.8
Cash and cash equivalents at the start of the year		0.0	8.2	0.0	8.7	8.7
Exchange rate differences in cash and cash equivalents		-0.3	2.5	-0.5	3.0	0.1
Cash and cash equivalents at the end of the period		0.0	0.0	0.0	0.0	0.0

Balance sheet, Parent Company		2025	2024	2024
(summary, SEK million)		30 Jun	30 Jun	31 Dec
ASSETS				
Non-current assets		169.3	206.9	168.9
Current assets		1,308.9	1,164.2	1,317.5
EQUITY AND LIABILITIES				
Equity		787.5	604.2	705.0
Untaxed reserves		28.2	59.0	28.2
Non-current liabilities		283.2	250.0	282.8
Current liabilities		379.3	457.9	470.4
BALANCE SHEET TOTAL		1,478.2	1,371.1	1,486.4

Statement of changes in equity, Parent Company		2025	2024	2024
(summary, SEK million)		30 Jun	30 Jun	31 Dec
Opening balance		705.0	617.5	617.5
Comprehensive income for the period		82.5	30.6	129.0
Effect of convertible loan issued		–	–	2.4
Transfer of treasury shares		–	15.4	15.4
Cash dividends paid		–	-59.3	-59.3
Closing balance		787.5	604.2	705.0

### ■ NOTE 1

#### Net revenue

Net revenue refers to revenue from contracts with customers. 100 per cent (100) of the Parent Company's net revenue comes from invoicing to subsidiaries.

### ■ NOTE 2

#### Tax

Income tax amounts to -1 per cent (4) for the interim period. Income tax-exempt dividends contribute to the lower tax rate.

## About us

We develop, acquire and run niche engineering companies on the basis of entrepreneurship. Our vision is to create strong units that are sustainable in the long term from companies where economies of scale are utilised optimally. We aim to be a leading player that actively facilitates the transition to a more sustainable society and enterprise.

The Group companies offer unique products and solutions with associated services. There is a strong drive for innovation and development in each of the niche engineering companies in the XANO family. Our decentralised business model promotes

the assumption of responsibility and contributes to preserving entrepreneurial drive, safeguarding expertise and making it possible for each individual company to achieve success by focusing on the things they do best.

We value a high level of further development, as well as an endeavour to achieve sustainable technical innovations and constantly improve at what we do. By using our combined knowledge and experience, we are ensuring that all the companies within the XANO Group will remain at the forefront in their respective markets.

## Our core values

### Entrepreneurship

XANO is built on a strong entrepreneurial spirit and a culture where every employee takes ownership and demonstrates personal commitment to driving progress.

With a culture rooted in the willingness to take initiative, innovate, and take results-driven action, we strengthen our own competitiveness while fostering the growth of our employees and partners.

### Innovate for the future

We are driven by a desire to remain at the forefront, and combine advanced technical expertise with a strong capacity for innovation.

We leverage our technical expertise and long-term vision to develop solutions that drive value today while contributing to a sustainable future.

### Better together

We firmly believe that success is built on collaboration – both within the Group and with our partners.

We also know that our people are our most important resource, and we believe in empowering each other to reach our full potential. Together, we create an inclusive culture where each individual plays an important role and where we are strongest as a team.

## Our objectives

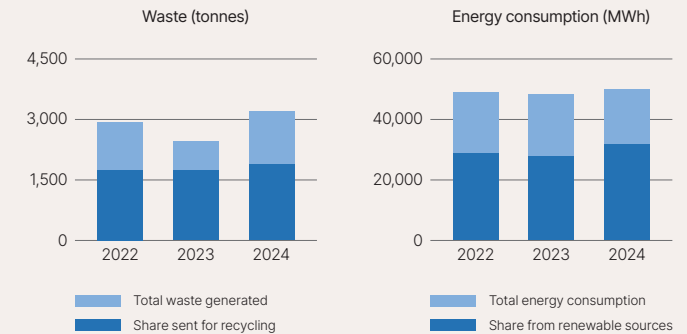
### Financial targets

XANO's organic growth shall outpace general market growth. Growth will also be achieved through the acquisition of businesses and companies. The profit margin shall reach 8 per cent over time. The equity/assets ratio shall exceed 30 per cent.

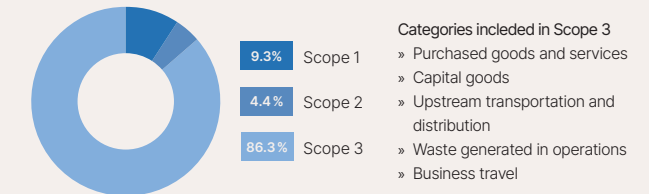
### Dividend policy

It is the aim of the Board of Directors that dividends over an extended period will follow the earnings trend and correspond to at least 30% of net profit. The annual dividend proportion must however be viewed in relation to investment needs and any repurchase of shares.

## Sustainability information



### GHG emissions in 2024 distributed by scope



### Related climate targets 2030

- » 50% reduction of climate emissions from purchased electricity
- » 50% reduction in climate emissions from incineration of gas and oil
- » 40% reduction in production waste and 30% reduction in climate emissions from incinerating waste

The Parent Company, XANO Industri AB (publ) with corporate identity number 556076-2055, is a public limited liability company with its registered office in Jönköping, Sweden.

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